



**Taking Action to Address Structural Racism at *Health Services Research***

**Austin Frakt, PhD, Editor In Chief**

**Monica Peek, MD, MPH, Senior Associate Editor**

**January 17, 2022**

**Acknowledgement: We thank those listed in Appendix A for their recommendations and feedback.**

## **1. Introduction**

Consistent with a broader goal to be inclusive in all areas, the purpose of this document is to report on progress to date in addressing structural racism at *Health Services Research (HSR)*.

In early 2021, in collaboration with the Health Research & Educational Trust (HRET) that owns *HSR*, the Editor in Chief (EIC) established preliminary goals to proactively identify and evaluate tactics to address equity, including potential issues of structural racism within the control of the *HSR* editorial team. Our broad concern is that there may be parts of the health services research community to which *HSR* is not equitable and accessible.

The preliminary goals were discussed with Senior Associate Editors (SAEs) and presented at the 2021 Editorial Board Meeting. They were reviewed and revised by a diverse and multidisciplinary Working Group to arrive at the goals in Section 1.1.

### **1.1 Goals**

1. For *HSR* to be equitable and accessible to the entire health services research community – from editorial positions to reviewer roles to publication in our journal.
2. In reviewing and publishing manuscripts, for *HSR* to be consistent, fair, and objective in how it handles “race” and “ethnicity” however they arise (e.g., as a control variable, a main focus, etc.).
3. For *HSR* to be intentionally and transparently receptive to scholarship on structural racism as an underlying driver of inequities.

## **2. *HSR* Structural Racism Working Group Meeting**

To refine goals and identify action items, we held a Working Group Meeting described below.

### **2.1 Invitees**

All *HSR* Editorial Board Members, SAEs, and Managing Editors were invited to the Working Group Meeting held on August 30, 2021. In addition, leaders of the team from HRET that manages the business and contracting for the journal were invited to attend the meeting and assist with recording the discussion. Attendees of the meeting and their affiliations are listed in Appendix A, along with others providing feedback on an earlier draft of this report.

### **2.2 Meeting Agenda**

The process of the meeting followed the agenda listed below. Slides for the meeting are included in Appendix B.

1. Why we are here
2. Introductions
3. What we have done so far (last 8 months)
4. Longer term goals
5. Action items (breakout groups)
6. Next meeting

Most of the discussion centered on items 3-5. Since most of the “what we have done so far” content is subsumed in discussion of action items (below), they are not separately described in this document.

### 2.3 Meeting Outcomes

The meeting outcomes included revision to the preliminary goals (Section 3) and a list of potential action items to further them (Section 4). Next steps, including publication of this report, were briefly discussed. Additional next steps are found in Section 5.

### 3. Revising Goals

Attendees of the Working Group Meeting suggested revisions to the wording of the preliminary goals. The goals were originally worded as follows. Final wording is provided in Section 1.1, above.

1. For *HSR* to be equitable and accessible to the entire health services research community – from editorial positions to reviewer roles to publication in our journal. This recognizes that there may be parts of that community to which we are not equitable and accessible today.
2. In reviewing and publishing manuscripts, for *HSR* to be consistent, fair, and appropriate in how it handles “race” however it arises (e.g., as a control variable, a main focus, etc.).
3. For *HSR* to be receptive to scholarship on structural racism as an underlying driver of disparities.

The final goals in Section 1.1 differ from the preliminary ones above in the following ways:

- The second sentence of preliminary goal #1 was deleted.
- “Objective” replaced “appropriate” in preliminary goal #2.
- “Ethnicity” was added to goal #2.
- “Intentionally” was added to goal #3.
- “Inequities” replaced “disparities” in goal #3.

### 4. Action Items and Implementation Plans

Twenty-one discrete recommendations arose from Working Group Meeting participants during the action items breakout groups. These are listed in the following sections, along with progress to date or proposed implementation plans.

#### 4.1 Actions Currently in Process

Three recommendations were general suggestions and six were about activities already underway at *HSR*.

**Recommendation 1: Pick one thing and do it well.** We agree with the spirit of this recommendation in the sense that *HSR* should pursue strategies at which it can succeed given its mission and resources. Keeping this Recommendation in mind helped us determine which suggested action items we will defer (Section 4.4). However, we believe *HSR* can pursue more than one action item at a time. In fact, it already is, as discussed in Recommendations 4-9.

**Recommendation 2: Identify what is different about *HSR* in this space.** Similar to Recommendation 1, keeping the journal's strengths in mind helped to sort action items into those that would allow *HSR* to make a unique, meaningful difference and those that were best achieved by or with other organizations.

**Recommendation 3: Ensure that HSR papers that conclude that racism causes disparities have sufficient supporting evidence.** This caution is well received and in the spirit of *HSR's* foundational [mission](#) to publish rigorously<sup>1</sup> conducted scholarship, both quantitative and qualitative, as well as work that illuminates the theoretical underpinnings of issues in our field. To our knowledge, *HSR* has not deviated from this mission and has no intention of doing so as it pursues an agenda of addressing structural racism.

**Recommendation 4: Partner with AcademyHealth in anti-racism efforts.** *HSR* is already in discussions with AcademyHealth to find overlap between [their efforts](#) in this area and ours. Our next step will be to reconvene after this report is finalized.

**Recommendation 5: Broaden diversity on the Editorial Board and among SAEs and involve more junior researchers.** Beginning in January 2021, *HSR* began a conscious and ongoing effort to diversify its Editorial Board and SAE team. Diversity is multidimensional, including race and ethnicity, gender, sexual orientation/gender identity, ability/disability, socioeconomic status, and other lived experiences with social marginalization, as well as age/career stage, geography, institutional affiliation, discipline of study, and other factors. *HSR* will strive to broaden diversity in a way that takes all these dimensions into consideration.

**Recommendation 6: Clarify in author instructions what we are looking for regarding the incorporation of race and ethnicity into research findings and/or discussion.** Revised [author instructions](#) are now online and include reference to the [AHA/ASA Journals Disparities Research Guidelines](#) and [JAMA guidance on reporting race and ethnicity](#) for guidance on what we expect in submitted manuscripts.

**Recommendation 7: Allow authors to raise points about structural racism and people will start to study them.** This is already allowed by *HSR*. Some action items below will explicitly invite scholarship on structural racism.

**Recommendation 8: Identify articles in each issue that are consistent with the goal of addressing structural racism.** *HSR* organizes articles in each issue thematically and designates the themes with subheadings. As the journal publishes articles on structural racism and health equity it will designate them as such, as it has in the past.

**Recommendation 9: Publish a special issue to invite young scholars of color and perhaps have them partner with others with more experience to bring topics on structural racism to HSR.** Such a special issue is in progress. The [call for abstracts](#) was posted in January 2022, with an issue publication date in mid-2023.

#### 4.2 Actions to be Taken by End of 2022

The recommendations in this section are not yet in process but will be undertaken by the end of 2022.

**Recommendation 10: Issue call for papers to show that HSR is a place to submit on racial equity.** This will be accomplished in several ways. First, [the December 2022 special issue on Health Care Equity](#), sponsored by the Catholic Health Association of the United States invites articles on racial equity in

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<sup>1</sup> What is considered “rigorous” varies across subdisciplines within health services research. *HSR* has historically published studies with different types of methods, varying by subdiscipline and question addressed. This is one of the reasons a diverse editorial team is essential, to reflect the diversity in the field.

health care. Second, as mentioned in Recommendation 9, we are planning another special issue with papers led by scholars that are underrepresented in specific doctoral disciplines and/or with historically marginalized backgrounds, with a mentorship component, that will include topics on structural racism. Finally, in 2022, we posted on our website an [open call](#) (not tied to any organizational sponsorship) that invites manuscripts that empirically document relationships between structural racism and the financing, organization, delivery, and outcomes of health services.

***Recommendation 11: Identify data for and methodological guidance on how to address the study of structural racism (e.g., invite papers to provide surveys of data sources on structural racism and methods for handling race in analysis and discussion).*** The calls for abstracts and manuscripts mentioned in Recommendations 9 and 10 will be receptive to scholarship about data and methods for addressing the study of structural racism, as well as about theoretical/conceptual guidance and terminology.

***Recommendation 12: Make sure reviewers know about HSR expectations, through training and/or a link in the reviewer invitation.*** We will amend our reviewer invitation email to point to our expectations about scholarship on or referencing race and ethnicity, as articulated in our revised author instructions (Recommendation 6). In addition, when this report is published, we will link to it and/or the [associated HSR commentary](#) in reviewer invitations (see Section 5).

***Recommendation 13: Explicitly ask reviewers: Does this paper give adequate attention to structural racism where it can?*** We seek to raise SAEs' awareness of the need to do this and to provide them with the skills to do so — both to ask reviewers to adequately attend to the issue and to do so themselves. To do this, we will continue the process already underway in educating SAEs about how to handle papers that address or should address structural racism. That education currently includes facilitated discussions about structural racism issues in monthly meetings. To be determined is the extent to which those will be augmented by externally facilitated workshops.

#### **4.3 Actions to be Considered over the Next Five Years**

While all of the recommendations above will continue beyond 2022, action on some recommendations will not be feasible to initiate in the next 12 months, because of the effort or resources involved. The need to delay consideration for some actions is consistent with the spirit of Recommendation 1, which is to pursue only those actions that can be done well.

***Recommendation 14: Evaluate every paper for structural racism goals.*** It is our ambition that this becomes reflexive for all SAEs. We believe that this recommendation will be accomplished through continued training (Recommendation 13) and continued diversification of the SAE team (Recommendation 5). Making this top of mind for all SAEs through those processes is likely to take beyond 2022. However, in the interim, all papers on structural racism or health equity will be assigned to SAEs who can appropriately evaluate them consistent with our goals.

***Recommendation 15: Collect demographic data on editors, authors, and reviewers (e.g., to provide baseline information and to support analysis of diversity and representation on the editorial team and accepted/rejected papers, in who is invited for commentaries, and in who gets reviewed by whom).*** We are enthusiastic about this recommendation and will begin the process of planning for it in 2022. However, obtaining the infrastructure and resources to fully implement demographic data collection will

require a multiyear process. That process will likely include technical enhancement of the online system used to collect author and reviewer information, possibly developing and fielding a survey of authors and reviewers, and cleaning and analysis of demographic data, which will involve identifying and recruiting suitable scholars. Such scholars could advise on data collection and also use the data to inform diversity, equity, and inclusion metrics, perhaps leading to publication in the journal on changes over time. Since this is such an important action item — and because we have other ongoing recommendations that are easier to implement quickly — we cannot and should not rush this one into fruition. We plan to take the time to do this process well so that it is a lasting and valuable component of regular *HSR* operations.

***Recommendation 16: Support or offer workshops for editors/reviewers/authors (e.g., supporting authors from groups underrepresented in research on the peer review process more broadly and educating all editors and reviewers in how to evaluate race and ethnicity topics in a way that is grounded in structural competency<sup>2</sup>).*** We are also enthusiastic about this recommendation and plan to offer periodic, free webinars to provide the guidance suggested. However, in light of the other actions we wish to pursue rapidly (described above), we believe it makes sense to defer this beyond 2022. (See also Recommendations 13 and 14, both of which reference SAE training.) In the meantime, as we see training and workshops of this nature, we will use our networks to circulate the information. We will also encourage other Editorial Board members and SAEs to do the same.

***Recommendation 17: Develop a resource library.*** The papers published through the process described in Recommendations 9-11 may provide the raw material for a resource library on scholarship about how to conduct health services research on structural racism. We have the infrastructure to bundle *HSR* papers into online, virtual issues. When a critical mass of papers is published, which is not expected until after 2022, we will use the bundling option to create a resource library. In the interim, should we become aware of an appropriate resource library developed by another organization, we will reference it in communications to authors and reviewers and draw editors' attention to it.

#### **4.4 Actions to be Deferred**

We are deferring plans to implement four recommendations for reasons described below.

***Recommendation 18: Study of perceptions of readers.*** Though we are interested in how *HSR* is perceived by readers, we have two concerns about this recommendation. First, reaching out to readers may miss the populations we really need to hear from—nonreaders. Consistent with our first goal (Section 1.1), we strive to reach parts of the health services research community to which we are not equitable and accessible today. Those are more likely to be nonreaders than current readers. Second, considerable resources would be required to develop and field a survey and study of reader (or nonreader) perceptions. For the foreseeable future, we will prioritize resources to implementing recommendations described in prior sections.

***Recommendation 19: Provide a systematic way to accept complaints.*** We welcome all comments, suggestions, and complaints. Anyone may send these to [hsr@aha.org](mailto:hsr@aha.org), which is referenced in numerous

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<sup>2</sup> “Structural competency” refers to the ability of health care professionals to understand how inequities in health outcomes are influenced by inequities in access to structural goods, services and opportunities.

places on *HSR*'s website, including the [Contact Us](#) page. Given this and other priorities, articulated in prior sections, we elect not to devote resources to enhancing this approach to accepting complaints.

**Recommendation 20: Develop a publication mentorship program.** We are enthusiastic about mentorship (e.g., see Recommendations 9 and 16). However, the development of a publication mentorship program is a substantial undertaking and beyond the scope of *HSR*'s focus and resources. We welcome partnering with other organizations and journals to participate in such a program, based on interest and leadership from others. This topic will be part of our ongoing conversation with AcademyHealth (see Recommendation 4).

**Recommendation 21: Do not desk reject any papers by Black authors.** We appreciate this bold suggestion that would go a long way toward addressing longstanding disparities in access to publication by Black scholars in our field. However, it is not without a host of challenging issues (including increased workload for SAEs, greater demands on reviewers, identification of guidelines of when to discontinue such a program, and the ability to implement similar programs for other socially marginalized groups, such as other racial minorities and LGBTQ+ authors). We would like to continue this conversation to identify ways that we might meet some of the overall goals of this recommendation (e.g., increasing the rate of publication of socially marginalized groups) through different strategic methods. (See, for example, Recommendation 9.)

## **5. Next Steps**

In late Winter 2022, we will reconvene the Working Group to discuss progress to date and implementation plans for specific action items to be addressed in 2022. Annually thereafter, we will report progress at the Editorial Board meeting in June and, separately for a deeper discussion, reconvene the Working Group.

Additionally, for full transparency, at least once per year we will include, in a "From the Editor's Desk" piece published in *HSR*, a summary of progress and any changes to or enhancement of plans articulated in this report.

## **Appendix A**

### **August 30, 2021 Working Group Attendees and Others Providing Feedback**

#### **HSR Editors:**

Austin Frakt, PhD  
Health Economist, Department of Veterans Affairs  
Professor, Boston University School of Public Health  
Senior Research Scientist, Harvard T.H. Chan School of Public Health  
Editor in Chief, *Health Services Research*

Marisa Domino, PhD  
Professor  
UNC Gillings School of Global Public Health  
Director of the Program on Mental Health and Substance Use Services and Systems  
Cecil G. Sheps Center for Health Services Research, UNC-CH

Bryan Dowd, PhD  
Professor  
Division of Health Policy and Management  
University of Minnesota

Melissa Garrido, PhD  
Health economist, Research Associate Professor  
The Department of Health Law, Policy and Management - Boston University School of Public Health  
Associate Director of PEPReC - Boston VA Healthcare System

Alex Ortega, PhD  
Professor and Director of the Center for Population Health and Community Impact  
Dornsife School of Public Health, Drexel University

Monica E. Peek, MD, MPH, MS  
Professor of Medicine  
Associate Director, Chicago Center for Diabetes Translational Research  
Director of Research, MacLean Center for Clinical Medical Ethics  
The University of Chicago

Dennis Scanlon, PhD  
Distinguished Professor of Health Policy and Administration  
Director of the Center for Health Care and Policy Research  
The Pennsylvania State University, University Park, Pennsylvania

Kevin Schulman, MD  
Professor of Medicine (Hospital Medicine)  
Stanford University, Stanford, CA

Shoshanna Sofaer, PhD  
Senior Research Consultant  
Professor of Health Care Policy



Baruch College

Rachel Werner, MD, PhD  
Executive Director, Leonard Davis Institute of Health Economics  
Robert D. Eilers Professor of Health Care Management and Economics, Wharton School  
Professor, Medicine, Perelman School of Medicine

Stephen Zuckerman, PhD  
Senior fellow and Vice President for Health Policy  
The Urban Institute, Health Policy Center, Washington, District of Columbia

Carolyn deCourt  
Managing Editor, *Health Services Research*

Chris Tachibana, PhD  
Scientific Editor, Kaiser Permanente Washington Health Research Institute  
Senior Managing Editor, *Health Services Research*

**Editorial Board Members:**

Margarita Alegria, PhD  
Chief of the Disparities Research Unit  
Massachusetts General Hospital  
Harvard Catalyst

Oni Blackstock, MD, MHS  
Founder and Executive Director  
Health Justice  
Attending Physician  
Harlem Hospital Center  
Assistant Commissioner for the Bureau of HIV/AIDS Prevention and Control  
NYC Health Department

Giselle Corbie-Smith, MD, MSc  
Professor of Social Medicine  
University of North Carolina School of Medicine

Leslie Curtis, MS, PhD  
Professor and Chair of the Department of Population Health Sciences  
Duke University School of Medicine

Cheryl Damberg, PhD, MPH  
Distinguished Chair in Healthcare Payment Policy, Director  
RAND Center of Excellence on Health System Performance  
Senior Economist, RAND Corporation

Partha Deb, PhD  
Professor and Chair

Department of Economics  
Hunter College

Kelly Devers, PhD  
Vice President of federal market strategy  
Federal Health Strategy, IMPAQ International

Marc Elliott, PhD  
Senior principal researcher  
RAND

Tim Ferris, MD  
Chief Transformation Officer  
National Health Service

Lillian Gelberg, MD, MSPH  
Professor and Vice Chair  
Academic Affairs  
Department of Family Medicine  
UCLA Health

Sherry Glied, PhD  
Dean, Professor of Public Service  
NYU Wagner

Rachel Hardeman, PhD, MPH  
Associate Professor and Blue Cross Endowed Professor of Health and Racial Equity,  
Division of Health Policy and Management  
Director, Center for Antiracism Research for Health Equity  
University of Minnesota

Romana Hasnain-Wynia, PhD  
Chief Research Officer  
Denver Health

Jason Hockenberry, PhD  
Professor and Chair  
Yale School of Public Health

Mary Beth Landrum, PhD  
Professor of Health Care Policy  
Harvard University

Jeph Herrin, PhD  
Assistant Professor of Medicine  
Yale School of Medicine

Richard Lindrooth, PhD

Co-Director of the Health Service Research Doctoral Program  
Professor  
University of Colorado School of Public Health

Lenny Lopez, MD, MPH, Mdiv, FAHA  
Professor and Chief of Hospital Medicine  
University of California, San Francisco  
Chief of Hospital Medicine  
U.S. Department of Veterans Affairs

Matthew Maciejewski, PhD  
Professor in Population Health Sciences  
Professor in Medicine  
Core Faculty Member, Duke-Margolis Center for Health Policy  
Duke University School of Medicine

David Marcozzi, MD, MHS-CL, FACEP  
Professor, Emergency Medicine  
Assistant Chief Medical Officer for Acute Care  
Associate Chair of Population Health & Community Outreach  
University of Maryland School of Medicine

Elizabeth McGlynn, PhD  
Vice President for Kaiser Permanente Research  
Executive Director of the Kaiser Permanente CESR

Leo Morales, MD, PhD, FACP, MPH  
Professor, Medicine - General Internal Medicine  
Adjunct Professor, Health Systems and Population Health  
Assistant Dean, School of Medicine  
University of Washington School of Medicine

Michael K. Ong, MD, PhD  
Professor in Residence of Medicine & Health Policy and Management  
UCLA  
Chief Hospitalist - Greater Los Angeles Healthcare System

Momotazur Rahman, PhD  
Associate Professor, Health Services Policy & Practice  
Brown University

Som Saha, MD, MPH  
Professor of Medicine  
Division of General Internal Medicine  
Johns Hopkins University

Lisa Simpson, MB, BCh, MPH, FAAP  
President and CEO

## Academy Health

Sara Singer, MBA, PhD  
Professor of Medicine and of Organizational Behavior  
Stanford University School of Medicine  
Graduate School of Business  
Adjunct Professor of Health Care Management and Policy  
Harvard University

Joanne Spetz, PhD  
Professor, Institute for Health Policy Studies  
Director, Institute for Health Policy Studies  
University of California, San Francisco

David Stevenson, SM, PhD  
Professor, Health Policy  
Vice Chair for Education  
Director of Health Policy Education  
Vanderbilt University School of Medicine

Justin G. Trogdon, PhD  
Professor  
Department of Health Policy and Management  
Gillings School of Global Public Health  
University of North Carolina at Chapel Hill

Christopher Whaley, PhD  
Policy Researcher  
Professor, Pardee RAND Graduate School  
RAND Corporation

Xi Zhu, PhD  
Associate Professor of Health Policy and Management  
University of California, Los Angeles

### **HRET Staff:**

Nancy Myers, PhD  
Vice President, Leadership & System Innovation  
American Hospital Association

Ashley Hoffman, MSW  
Senior Program Manager, Population Health  
American Hospital Association

Andrew Jager  
Director, Population Health, HRET  
American Hospital Association

**Appendix B:**

**Slides presented at the August 30, 2021 Working Group Meeting**



# STRUCTURAL RACISM AND *HSR*

Monday, August 30, 2021

1:00-2:30PM Eastern

Facilitated by Austin Frakt (EIC) and Monica Peek (SAE)

## AGENDA (AF)

- Why we are here – 5 minutes
- Introductions – 15 minutes
- What we have done so far (last 8 months) – 5 minutes
- Longer term goals – 30 minutes
- Action items (breakout groups) – 30 minutes
- Next meeting – 5 minutes



## WHY WE ARE HERE (AF)

- Recognition of systemic DEIJ issues at and in *HSR*
- Cannot and should not address them with internal effort only
- You provide external review, feedback, guidance
- Chatham House Rule
- Record meeting for internal purposes only

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## INTRODUCTIONS (MP)

- For those of you who affirmed participation, bios have been circulated (message Carolyn deCourt if you didn't get them—use chat or email [hsr@aha.org](mailto:hsr@aha.org))
- Ice breaker

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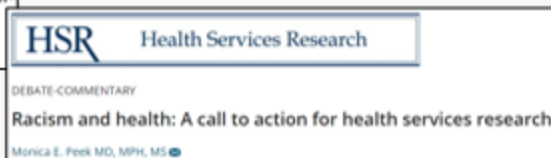
## QUICK ACKNOWLEDGEMENT (MP)

- There are lots of frameworks for understanding racism
- *HSR* has not yet established how it defines racism
- We would welcome as an action item that we do that work, but we can't do that today in this meeting
- For the purposes of today's conversation, we will be using Camara Jones' definitional framework for racism:
  - Institutionalized
  - Personally mediated
  - Internalized

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## ACCOMPLISHMENTS TO DATE (AF)

- 2021 Editorial Board & SAE appointments with focus on diversity
- Recent commentaries (more coming and suggestions welcome):



- Discussions in process for funding DEIJ focused issues and sections
- Updating author instructions to include expectations when discussing race/ethnicity (see [AHA/ASA Journals Disparities Research Guidelines](#))

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## LONG TERM GOALS (NEXT SLIDE) (AF)

- Have discussed among SAEs but no further feedback
- Questions for this group:
  - Are these the right ones for *HSR*?
  - What's missing?
  - What should be revised? Are they framed appropriately?

HSR

## LONG TERM GOALS (AF)

- For *HSR* to be equitable and accessible to the entire health services research community – from editorial positions to reviewer roles to publication in our journal. This recognizes that there may be parts of that community to which we are not equitable and accessible today.
- In reviewing and publishing manuscripts, for *HSR* to be consistent, fair, and appropriate in how it handles “race” however it arises (e.g., as a control variable, a main focus, etc.).
- For *HSR* to be receptive to scholarship on structural racism as an underlying driver of disparities.

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## ACTION ITEMS BREAKOUT SESSION (MP)

- How do we make progress on our goals?
- Brainstorming: everything is on the table
  - ~20 minutes and then report back “best of” to the bigger group (note takers already assigned and will introduce themselves in the room)
  - Select a report out person
  - Break action items into short term vs. long term
  - Identify what resource might be needed
  - Suggest resources, people, institutions to reach out to for assistance

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## REPORTING BACK (MP)

- Top ideas

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## NEXT MEETING (AF)

- How do people feel about meeting again in ~6 months?
- In the interim, Austin will follow up by email with action items, organized by goal
  - Discuss with AcademyHealth how our goals and action items mesh with their [Recommendations from the Advisory Group on Diversity, Equity, and Inclusion in Health Services and Policy Research](#)